



Tuesday, 1 June 2021

Dear Sir/Madam

A meeting of the Leisure and Health Committee will be held on Wednesday, 9 June 2021 in the Council Chamber, Council Offices, Foster Avenue, Beeston NG9 1AB, commencing at 7.00 pm.

Should you require advice on declaring an interest in any item on the agenda, please contact the Monitoring Officer at your earliest convenience.

Yours faithfully

Chief Executive

To Councillors:	S A Bagshaw	S Kerry
	D Bagshaw (Vice-Chair)	H G Khaled MBE
	M Brown	H Land
	M J Crow	R D MacRae
	T A Cullen	J P T Parker
	S Dannheimer	I L Tyler (Chair)
	S Easom	

A G E N D A

1. APOLOGIES

To receive any apologies and notification of substitutes.

2. DECLARATIONS OF INTEREST

Members are requested to declare the existence and nature of any disclosable pecuniary interest and/or other interest in any item on the agenda.

3. MINUTES

(Pages 1 - 2)

The Committee is asked to confirm as a correct record the minutes of the meeting held on 20 January 2021.

4. PRESENTATION ON RESHAPING HEALTH SERVICES IN NOTTINGHAM PROGRAMME AND TOMORROW'S NOTTINGHAM UNIVERSITY HOSPITALS

The Committee will receive a presentation from NHS Nottingham and Nottinghamshire Clinical Commissioning Group.

5. FOOD ON OUR DOORSTEP CLUBS (Pages 3 - 8)

To advise Committee of a scheme to provide three Food On Our Doorstep Clubs in the borough and to seek authorisation to use grant provided for COVID related activities for this purpose.

6. HEALTH ACTION PLAN (Pages 9 - 24)

To advise Committee of, and seek approval for a new Health Action Plan.

7. NOTING REPORTS

Items 7.1, 7.2 and 7.3 are reports for noting by the Committee and are circulated separately with this agenda.

8. WORK PROGRAMME (Pages 25 - 26)

To consider items for inclusion in the Work Programme for future meetings.

LEISURE AND HEALTH COMMITTEE

WEDNESDAY, 20 JANUARY 2021

Present: Councillor I L Tyler, Chair

Councillors: S A Bagshaw
D Bagshaw
L A Ball BEM (substitute)
M J Crow
S Easom
S Kerry
P Lally
H Land
R D MacRae
G Marshall
J P T Parker
P D Simpson

An apology for absence was received from Councillor H G Khaled MBE.

21 DECLARATIONS OF INTEREST

Councillors IL Tyler, D Bagshaw and S Easom declared a non-pecuniary interest as they were Directors of Liberty Leisure. Councillor R D MacRae declared a non – pecuniary interest in item 7, minute number 23 refers as he supported and worked with some of the organisations mentioned. Councillor P Lally declared an interest with Middle Street Resource Centre item 5, minute number 24 refers.

22 MINUTES

The minutes of the meeting held on 25 November 2020 were confirmed as a correct record.

23 CHILD AND ADOLESCENT MENTAL HEALTH SERVICES

The presentation on the work of the Child and Adolescent Mental Health Services was cancelled. This presentation would be rearranged for a future Committee.

24 MIDDLE STREET RESOURCE CENTRE

Members welcomed a presentation from Mr Robert Ashford on the work undertaken at Middle Street Resource Centre.

25 BUSINESS PLANS AND FINANCIAL ESTIMATES 2021/22 - 2023/24

Members considered proposals for business plans; detailed revenue budget estimates for 2021/22; capital programme for 2021/22 to 2023/24; and proposed fees and charges for 2021/22 in respect of the Council's priority areas for Leisure, Health and Bereavement Services.

Discussions surrounding staffing budget figures within the budget plans and updates were provided while noting the Liberty Leisure business plan, including growing fitness and swim school memberships, utilise vacant shop space for spin classes and exploring the feasibility of providing a new exercise referral scheme. Bramcote Crematorium was praised for achieving the gold standard award within the Bramcote Bereavement Business Plans.

RESOLVED that the Health Business Plan and the Bereavement Services Business Plan be approved.

RECOMMENDED that the Finance and Resources Committee recommended to Council that the following be approved:

- a) **The detailed revenue budget estimates for 2021/22 (base) including any revenue development submissions.**
- b) **The capital programme for 2021/22 to 2023/24**
- c) **The fees and charges for 2021/22**

26 CHILDREN AND YOUNG PEOPLE ACTION PLAN

The Committee was updated on the progress made on the Children and Young People Action Plan. It was noted that it was difficult to plan for the future during COVID-19 restrictions, school closures and the furloughing of staff. The Plan would be reviewed and updated when Covid-19 restrictions are eventually lifted.

RESOLVED that the Children and Young People Action Plan 2021-2022 be approved.

27 NOTING REPORTS

The Committee noted the following reports:

- Covid Winter Grant
- Help for Families During Covid-19 Pandemic.

28 WORK PROGRAMME

The Committee considered the Work Programme and agreed to add a report to Review the Policy, Supply and Provision of Christmas Lights to be submitted to a future meeting.

RESOLVED that the work programme, as amended, be approved.

Report of the Chief Executive

FOOD ON OUR DOORSTEP CLUBS1. Purpose of report

To advise Committee of a scheme to provide three Food On Our Doorstep Clubs (FOOD Clubs) in the borough and to seek authorisation to use grant provided for COVID related activities for this purpose.

2. Detail

The concept of FOOD Clubs started as part of the Nottinghamshire Child Obesity Trailblazer project. The overall aim of the setting up of the Food Clubs is that families have increased access to healthier and affordable foods. Members expressed an interest in this scheme being established in Broxtowe when they received a presentation at a recent Broxtowe Partnership meeting.

The format is that families become a “member” of the club. The eligibility criteria for these clubs is that at least one child must be under 5 and live within the children’s centre catchment area but these criteria can be developed if needed to support families with older children. More details of the scheme are shown in appendix 1.

Nottinghamshire County Council is in the process of working with Family Action on a proposal for 30 FOOD Clubs to be set up in Nottinghamshire by the end of the current 2021/22 financial year and this would cover the whole county and be mainly hosted within the County Council’s children’s centres.

The proposal at this stage is for there to be three Food Clubs in Broxtowe to be located at:

- Eastwood Children’s Centre, Chewton Street, Eastwood (Summer 2021)
- Beeston North Children’s Centre, Alderman Cl, Beeston (HOPE food bank have expressed an interest in this Food Club being hosted within their premises and supported by Children’s Centres) (Sept 2021)
- Chilwell Children’s Centre, Great Hoggett Drive, Chilwell (December 2021)

Progress on the three FOOD Clubs will be reported to future meetings of this committee.

3. Financial Implications

Broxtowe BC received a grant of £20,000 from Central Government (via the County Council) in 2020/21 to undertake food related activities during the COVID-19 pandemic. A decision was taken by General Management Team to utilise £9,320 of this funding to set up three FOOD Clubs in the borough. This expenditure will be incurred in 2021/22. Financial details of the grant funding and how it is intended to be utilised are set out in Appendix 2. It is not anticipated that there will be further ongoing costs for Broxtowe BC as a result of this initiative.

Recommendation

The Committee is asked to RESOLVE that the setting up of three Food Clubs in the borough be approved.

Background papers

Nil

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APPENDIX 1**Aim of the Clubs**

- Give regular access to a sustainable supply of Food to people at Risk of food insecurity
- Encourage families to access local support services and signposted to other agencies
- Increase disposable income for local families to improve life chances and wellbeing
- Reduce the amount of food being sent to landfill in the UK by utilizing surplus food.

The actual activity takes place as follows:

- Volunteer Facilitated (volunteers all formally trained)
- 2 hour session
- Delivered from community venue
- FARE Share deliver food day before club (FARE Share is the UK's national network of charitable food redistributors, made up of 18 independent organisations. Together, they take good quality surplus food from right across the food industry and get it to almost 11,000 frontline charities and community groups).
- Food club is equipped with x 2 American fridge freezers and shelf storage for ambient.
- Family book a time slot previous week and turn up at allocated time on day of club.
- Payment taken by volunteer (cash and card)
- Volunteer then fills bag with a range of fresh, frozen and ambient produce which can differ depending on deliveries from fare share.
- Family checks they are happy with food and signs it off to accept content and allergy guidelines.

Membership

- Each family pays £1 per year membership
- £3.50 each week for food
- Each Club has a limit of 70 members
- 50 active attendees every week.
- Family only eligible to be members for one year so more people can benefit from scheme.

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APPENDIX 2

Grant details

Essentially, the purpose of the grant was to provide support to local authorities in England towards expenditure lawfully incurred or to be incurred by them in support of Clinically Extremely Vulnerable (CEV) residents during the national restrictions of 5 November– 2 December 2020. Broxtowe, and the other districts in Nottinghamshire, received £20,000 each from the County Council. However, other than the purchase of some food to make up a few parcels and a small amount of overtime, we have not incurred any extra expense at Broxtowe in dealing with CEVs so the bulk of the £20,000 has gone into the central pot.

Costing details

£1,520 Staffing including Notts Food Clubs Implementation Lead at 30 hours per week for six months, and support including Food Clubs Manager, Business Support Officer and Quality Lead.

£857 Equipment (e.g. fridge freezers, card readers)

£93 – Training and Development costs for staff/volunteers e.g. food hygiene

£150 – Travel/mileage costs

£12 Volunteer costs

£428 Project costs (e.g. Insurance, H&S, PPE, Cleaning, IT/Phone costs)

£340 Central support costs

Total £3,400 per club

Nottinghamshire County Council has indicated it will meet the set up costs of our first club (Eastwood) using funds from the Trail Blazer Obesity Project.

There is also the initial cost of food from Fare Share. This would be for a 12 week initial period after which the subscription and weekly payments from the members cover the cost. This would amount to a total cost of £2,520 which would cover all three schemes.

Total cost to Broxtowe Borough Council would therefore be:

Set up cost for Beeston Club	£3,400
Set up cost for Chilwell Club	£3,400
Set up cost for Eastwood Club	Met by Nottinghamshire County Council
Fare Share food delivery	£2,520
TOTAL SET UP COST	£9,320

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Report of the Chief Executive

HEALTH ACTION PLAN1. Purpose of report

To advise Committee of, and seek approval for, a new Health Action Plan.

2. Detail

The Broxtowe Health Partnership (BHP) is a partnership between the Borough Council, local health services, and voluntary organisations. It aims to create wide ranging opportunities for improved health and wellbeing in the borough by co-ordinating the engagement and involvement of public, voluntary, community and private sector agencies

The Broxtowe Health Partnership merged with the Older Persons Groups some years ago to make better use of time and resources. The group meets quarterly. Currently there are between 15 - 20 representatives on average attending the meetings but this does fluctuate. There are however, considerably more people on the circulation and mailing list.

Members of the partnership also contribute to the themed meetings of the Broxtowe Borough Partnership, for example mental health.

The production of a Health Action Plan is a consequence of this partnership and the latest version is attached. It should be noted that there are many actions in some of the other action plans which have been approved by this committee which could properly fit under the description of improving health and wellbeing. For example, the Dementia Action Plan, and the Children and Young Persons Action Plan.

Recommendation

The Committee is asked to RESOLVE that the Health Action Plan be approved.

Background papers

Nil

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Broxtowe Borough Council
HEALTH ACTION PLAN
May 2021 to April 2023

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
1. ACTIONS TO ADDRESS FOOD INSECURITY, HEALTHY EATING AND SOCIAL ISOLATION			
1.1. Review and refresh delivery of the Stapleford Food Project	April 2021 – March 2022	Communities Officer (Health)	This project will reduce food insecurity and social isolation Liaise with Nottinghamshire County Council (NCC) in redesigning the delivery of this project within COVID-19 restrictions. To restart the Holiday Hunger programme, Community Kitchen programme and start to grow food in the raised beds – thus reducing social isolation through community food growing and creating volunteering opportunities.
1.2. Attend Nottinghamshire County Council (NCC) Food Insecurity Network and support actions	April 2021 – March 2023	Communities Officer (Health)	Reduce food insecurity Food Insecurity was the theme of the January 2021 Broxtowe Partnership Board meeting and a task and finish group was set up to explore issues raised. Working in partnership with the NCC group will enhance the scope and direction of food insecurity work across Broxtowe.

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
1.3. Develop a Broxtowe Food Insecurity Network	April 2021 – March 2023	Communities Officer (Health)	Reduce food insecurity The task and finish group created at the January 2021 Board will by design “finish”. However, the group is looking at establishing a permanent group / network for Broxtowe. A partnership with Feeding Britain is being explored which will strengthen the scope of the group and may offer funding opportunities. The impacts of COVID, welfare reform, poverty etc. will continue for some time and this network will strengthen opportunities in Broxtowe to support residents in need.
1.4. Create Food On Our Doorstep (FOOD) Clubs	April 2021 – March 2022	Communities Officer (Health) Nottinghamshire County Council Family Action	Reduce food insecurity A presentation on FOOD clubs was given at the January 2021 Board meeting and it was agreed that these should be created in Broxtowe. Funding for set up costs for two Food Clubs has been secured and will be based at Children Centres in Beeston and Chilwell. Eastwood set up costs will be covered by NCC childhood obesity trailblazer project. The secured funding will also support the three clubs to receive Fareshare food deliveries for 12 weeks - to support clubs as they become established. The annual membership and fee from the shopping will maintain the sustainability of the clubs. This is a stepping stone out of dependency on foodbanks -a person pays £3.50 for the equivalent of £15 -20 worth of food (they will still have access / support signposting to other services where needed). Discussions are being held with Hope Nottingham to support / enhance the Children Centres clubs in Beeston and Stapleford (Stapleford is linked to Chilwell). A phased introduction of clubs is to be decided.

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
1.5. Support delivery / promote the Healthy Options Takeaway (HOT) project	April 2021 – March 2023	ABL Health, Environmental Health, Communities Officer (Health)	Promote healthier takeaway food options The aim of the project is to support business offering food to have healthier options as part of their menus e.g., low fat, reduced salt, smaller portion size, use healthier cooking methods grill not deep fry etc. This will help within the obesity agenda to make eating out healthier. Discussions to be held to plan the way forward.
1.6. Promote Broxtowe Befriending opportunities	April 2021 – March 2023	Communities Officer (Health)	Reduce social isolation and loneliness Promote befriending services in Broxtowe to reduce social isolation and loneliness.
1.7. Organise events for independent living schemes to promote social inclusion.	May 2021 – March 2022	Housing Engagement Manager	Reduce social isolation To have in place a programme of activities in our independent living schemes from July 2021 (following covid-19 restrictions lifting). Walking Groups commencing in May 2021.
2. PROMOTE PHYSICAL ACTIVITY TO SUPPORT MENTAL WELLBEING			
2.1. Support Liberty Leisure Ltd to deliver Physical Inactivity Insight Project	April 2021 – March 2023	Liberty Leisure Ltd Communities Officer (Health)	Improved health of residents Discuss the way forward with the Sport Development Officers from Liberty Leisure. The aim is to look at physical inactivity within the theme of mental health and how increasing physical activity will benefit residents mental wellbeing.

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
2.2. Active Lifestyle Programme (A COVID Response Programme)	Feb 2021 – July 2021	Liberty Leisure Ltd	Improve health of residents Due to the pandemic it has been recognised that mental health support for people is in greater need. Therefore, a funded (until summer 2021) programme by Primary Care Network to deliver an exercise referral style programme in partnership with Liberty Leisure Ltd, GP surgeries, Social Prescribers and Your Health Your Way to support residents with low mental health through physical activity to lift “mood”. As restrictions allow, a natural development will be to expand the offer to those overweight and with long COVID. From the summer, the concept of “wellbeing hubs” will be explored with LLeisure. The future sustainability of the exercise referral programme is being explored / developed through gym memberships.
2.3. Support Age UK to set up activities based on the One Step at a Time pilot	April 2021 – March 2022	Age UK Communities Officer (Health)	Improve confidence of vulnerable residents The One Step at a Time project aims to help vulnerable and isolated residents to build strength, confidence and get more socially and physically active. Introductions to partners from the Local Strategic Partnership have already been made who would link to / support delivery of this piece of work.
3. PROMOTE SMOKING CESSATION			
3.1. Provide smoking cessation clinic venues in Eastwood and Beeston	April 2021 – March 2023	Communities Officer (Health) ABL Health	Reduce prevalence of smoking To work with YHYW to increase opportunities to give up smoking in Broxtowe. This has been affected by COVID restrictions but the aim is to restart a stop smoking clinic at Beeston Council Offices and to discuss possibilities of setting up something similar with Citizens Advice Broxtowe in Eastwood.

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
4. STRENGTHEN PARTNERSHIP WORKING WITH VOLUNTARY SECTOR, CCG, PCN, ICS, AND PUBLIC HEALTH			
4.1.Create a Community and Voluntary Sector Strategy for Broxtowe.	April 2021 – October 2021	Communities Officer (Health)	<p>Make best use of volunteers to improve health and wellbeing.</p> <p>The March 2021 Broxtowe Partnership Board considered the community and voluntary sector at its meeting and a task and finish group has been set up to explore issues raised at the board and ultimately create a strategy to be presented at the October Board. The purpose will be to identify the needs of the sector / sector users, identify gaps then explore solutions and build resilience in the sector. To support this, consideration is being given to writing a state of the sector and impact report for Broxtowe.</p>

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
4.2. Support the Community Engagement and the Broxtowe Together Events delivered by the Primary Care Network (PCN)	April 2021 – March 2023	NHS Nottingham & Nottinghamshire Clinical Commissioning Group. Communities Officer (Health)	<p>Improve local community support networks</p> <p>To support the clinical commissioning group in delivery of these and to discuss clarity on the role of these in relation to the Broxtowe Health Partnership - to avoid duplication.</p> <p>The plan is for each of the community engagement groups to come together and share information, build connections and create opportunities to promote community level support for our local populations. Also each of the groups will feed into a Community Development Forum that straddles the whole of the Primary Care Network area which in turn feeds into the South Nottinghamshire Integrated Care Partnership (ICP). In this way we can ensure we build the foundations for good local community networks but also ensure those responsible for the development of the health and wellbeing and social care strategies have a good understanding of the local needs for each neighbourhood</p>
5. PROMOTE MENTAL HEALTH			
5.1. Please see separate action plans for mental health and for supporting the mental health of employees			

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
5.2. Attend and support actions from the Nottingham West / Broxtowe Mental Health Network	April 2021 – March 2023	Communities Officer (Health)	Provide support to those with mental health needs. This is a new group that was set up in January 2021 by the Primary Care Network. The mental health task and finish group set up by the Broxtowe Partnership Board agreed to join this group to consolidate its efforts and avoid duplication. The aim of the network is to explore mental health across this locality in a multi partnership network. Participating in this will support the Broxtowe Mental Health Action Plan and becoming signatories to Public Health England's Prevention Concordat for Better Mental Health
5.3. Pursue the creation of a mental health hub for Eastwood at Durban House as part of a levelling up bid	Bid to go in June 21	Chief Executive	This is a partnership initiative which would be supported by the voluntary sector, and PCN. It would provide peer support, social support, support to build skills and re-entry to the workplace and would complement and enhance the existing mental health hub operated through the CAB and MIND

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
5.4. Broxtowe Borough Council to become signatories to Public Health England's (PHE) Prevention Concordat for Better Mental Health	April 2021 – July 2021	Communities Officer (Health)	Commit to, and support improvements in mental health Work in partnership with PHE and Public Health at Nottinghamshire County Council to become signatories of the concordat. The Prevention Concordat for Better Mental Health is underpinned by an understanding that taking a prevention-focused approach to improving the public's mental health has been shown to make a valuable contribution to achieving a fairer and more equitable society. The concordat promotes evidence-based planning and commissioning to increase the impact on reducing health inequalities. The sustainability and cost-effectiveness of this approach is enhanced by the inclusion of action that impacts on the wider determinants of mental health and wellbeing
6. SUPPORT FOR PEOPLE WITH LEARNING DISABILITIES			
6.1. Support the planning / delivery of the Broxtowe Learning Disability Network	April 2021 – March 2023	Transform Training Ltd, Communities Officer (Health)	The aim of the group is to promote networking of learning disability groups and to offer support to each other and discuss issues. Many families find it difficult to get advice in one place / navigate the various agencies. Therefore there are plans to deliver a Broxtowe Learning Disability Information Event to support families (and agencies)

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
6.2. Support the development of a community living network for housing for people with learning disabilities	April 2021-March 2023	Head of Housing	The aim of the community living network is to work with the county Council to support people with learning disabilities to become tenants and be supported to be independent within a network of support.
7. PROMOTE IMPROVEMENTS TO ACCESSING HEALTH SERVICES			
7.1. Raise awareness of Your Health Your Way (YHYW)	April 2021 – March 2023	ABL Health Communities Officer (Health)	Improved health of residents YHYW is the service commissioned Nottinghamshire County Council to provide smoking cessation, weight management services, encourage increasing exercise and reducing alcohol intake. It also offers Falls Prevention sessions / exercises for elderly. Due to COVID many people now have a better realisation of the importance of their health and how they manage it. By promoting YHYW, residents will have the knowledge of the support that is available to them to improve their health.

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
7.2.Tackling the 'digital divide' to reduce health inequalities	April 2021 – March 2023	Communities Officer (Health)	Reduce digital exclusion Explore and review digital poverty (exclusion) with a focus on older people. COVID has demonstrated that many older people are unable to use technology to order shopping on line / befriending / ask for help. There is a lot of focus on having everything online, which is not therefore accessible. The aim is to look at those experiencing digital exclusion and find solutions to this to support their social inclusion. A possible idea is to explore the concept of digital training over a cup of tea so that people can socialise as well as get new skills.
7.3.As part of a levelling up bid for Eastwood pursue a project to create a new doctors surgery and pharmacy to give residents in Eastwood improved access to health services.	Bid submitted June 2021	Chief Executive	Improve access to health services for people in an area where health outcomes are poorer
8. SUPPORT PEOPLE TO LIVE WELL IN OLDER AGE			
8.1. The Council has a vision to support people to live well with dementia, which is supported by a separate action plan.			

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
8.2.Promote Older Peoples Day	October 2021 October 2022	Housing Engagement Manager/	To use Older Persons Day to promote the Independent Living Services and staying well as you get older. Produce a video with the Activities Co-ordinators to promote activities available to residents. Identify and promote resident case studies.
9. SUPPORT HEALTHY EARLY YEARS AND HEALTHY CHILDHOOD			
9.1. Support delivery / promote the Breast Feeding Friendly project	April 2021 – March 2023	Nottinghamshire County Council, Communities Officer (Health)	To increase the number of breastfeeding friendly venues and promote the understanding of the benefits of breastfeeding in Broxtowe. The scheme offers support for breastfeeding mothers to be able to socialise at venues in a secure environment, free of the risk of abuse. The scheme offers businesses information to improve their knowledge and how to handle complaints from other customers. Discussions to be held to plan the way forward where possible.
9.2.The Council has a separate action plan for children and young people which supports their health and wellbeing			

ACTION / DESCRIPTION	DUE DATE	LEAD OFFICER (Title)	AIM & COMMENTS
9.3.Maintain and support an offer to care leavers including council tax and leisure discounts, interview scheme, access to work experience, and access to housing.	ongoing	Chief Executive	A package of measures maintained to support children and young people leaving care to make a good transition to living independently and entering the workplace.

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Report of the Executive Director

WORK PROGRAMME

1. Purpose of report

To consider items for inclusion in the Work Programme for future meetings.

2. Background

Items which have already been suggested for inclusion in the Work Programme of future meetings are given below. Members are asked to consider any additional items that they may wish to see in the Programme.

15 September 2021	<ul style="list-style-type: none"> • Presentation from CAMHS • Update on Mental Health Action Plan • Armed Forces Covenant • Review the Policy, Supply and Provision of Christmas Lights • Performance Management – Review of Business Plan Progress • Armed Forces Covenant
24 November 2021	<ul style="list-style-type: none"> • Presentation –Liberty Leisure • Performance Management – Review of Business Plan Progress • Voluntary Service Compact • Update on Tobacco Action Plan
19 January 2022	<ul style="list-style-type: none"> • Business Plans and Financial Estimates 2022/23 – 2024/25 – Liberty Leisure • Business Plans and Financial Estimates 2021/22 – 2024/25 – Health • Dementia Action Plan • Update on Children and Young People Action Plan

<u>Recommendation</u>

The Committee is asked to CONSIDER the Work Programme and RESOLVE accordingly.

Background papers

Nil

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